

13 IRTE put on a Show at the Commercial Vehicle Show 2025



04 SOE's Pathways to Progress launched to Support Career Drives



Howard Seymour Reflects on Early Beginnings to SOE Presidency



Record-Breaking Number of Entries for IRTE Skills Challenge



fin X @SOEngineers soe.org.uk

THE QUARTERLY NEWSLETTER FOR SOE MEMBERS

SPRING 2025

ISSUE 28

Improving Standards with the New Maintenance Provision Rating Scheme

he Institute of Road
Transport Engineers
(IRTE) continues
to lead the way in
improving standards across
the commercial vehicle sector.
In response to increasing
regulatory expectations and
industry challenges, IRTE
launched the Maintenance
Provision Rating Scheme
(MPRS), a bold new benchmark
for fleet-wide maintenance
excellence, at this year's
Commercial Vehicle Show.

What is MPRS?

The Maintenance Provision Rating Scheme (MPRS) is an industry-leading standard developed by IRTE to help transport operators and fleet managers improve how maintenance is managed across their entire vehicle fleet. Unlike IRTE's Workshop Accreditation, which assesses individual workshops, MPRS takes a broader organisational view. It evaluates governance, systems, technician competence, and the extent to which maintenance is embedded within the company's culture and operations.

MPRS uses a tiered rating system with Levels Qualified, Bronze, Silver, Gold, or Platinum





and clearly defined criteria at each level. These tiers offer a transparent, credible measure of an operator's maintenance provision, giving assurance to regulators, customers, and industry stakeholders alike.

Why MPRS Matters

Operators today face growing

pressure to demonstrate that vehicle maintenance is not only technically competent but also well-managed, proactively planned, and fully compliant. Developed in collaboration with industry leaders, regulators, and OEMs, the MPRS was Steered by the Institute of Road Transport Engineers (IRTE), the scheme is brought to the industry by:

- Logistics UK
- SMMT
- RHA

"IRTE Workshop Accreditation remains critical for assessing specific workshop locations in-depth, particularly valuable for OEM dealerships, independent third-party service providers, and specialist maintenance facilities"

- CPT
- DVSA
- DfT
- Office of the Traffic Commissioner
- BVRLA
- NFDA

CV Show Collaborating for Industry Excellence

The MPRS officially launched at the Commercial Vehicle Show. Attendees explore the scheme in detail, understand the support available, and hear directly from operators who have participated in early trials.

IRTE is working in partnership with leading manufacturers whose support helps bring dealership networks and workshops into the scheme from day one. This signals strong cross-industry commitment to raising standards in maintenance provision.

How MPRS Complements IRTE Workshop Accreditation

One of the most prevalent question operators have asked is whether MPRS replaces the preexisting IRTE Workshop Accreditation. The answer to this is that the MPRS does not replace the existing IRTE Workshop Accreditation. It complements it. While the IRTE scheme focuses on the quality and capability of specific workshops, MPRS assesses organisational oversight and how maintenance is managed across the fleet.

IRTE Workshop Accreditation remains critical for assessing specific workshop locations indepth, particularly valuable for OEM dealerships, independent third-party service providers, and specialist maintenance facilities. MPRS complements this by offering a higher-level assessment, evaluating operators on their fleet-wide governance, oversight, and strategic management of maintenance provisions.

For operators, this means the flexibility to select a single scheme best suited to their specific needs or choose to leverage both schemes, creating an even stronger and more credible demonstration of their commitment to safety, compliance, and quality standards.

Industry Insights from Early Trials

In advance of the official launch, the IRTE conducted extensive trials at Levels 1 and 2 of the MPRS scheme, gathering feedback and refining

Continued over ▶

SOE LAUNCHES REVIEW OF UK GOVERNMENT'S ENERGY WHITE PAPER: POWERING OUR NET ZERO FUTURE

The Society of Operations Engineers (SOE) released an in-depth review of the UK Government's Energy White Paper, Powering Our Net Zero Future. This paper assesses the strategies for reducing carbon dioxide (CO2) emissions from equipment operations, focusing on the ethical implications of renewable energy use. While the White Paper promotes offshore wind, nuclear power, and Carbon Capture, Usage & Storage (CCUS), SOE raises concerns about the weak ethical foundation in the current renewable energy approach. The paper argues that some renewable energy sources could unintentionally increase CO2 emissions and stresses the need for a more rigorous ethical framework.

SOE's review challenges the definitions within the White Paper and proposes changes for greater clarity and precision. This paper is essential reading for those interested in ensuring a sustainable, ethical, and effective transition to a net-zero future. For more information, visit the Technical Guides section of SOE's website.

UK INVESTS IN LC3 CEMENT RESEARCH FOR SAFER NUCLEAR WASTE STORAGE

•••••

The UK has launched a £1 million research initiative to explore the use of limestone calcined clay cement (LC3) for nuclear waste encapsulation. Led by the University of Sheffield in partnership with Sellafield Ltd, the Nuclear **Decommissioning Authority** (NDA), and the UK National Nuclear Laboratory (UKNNL), the project aims to develop safer, more sustainable methods for conditioning and disposing of radioactive waste.

LC3 is a low-carbon alternative to traditional cement, produced using abundant limestone and calcined clays. It offers significant CO2 reductions during production while meeting the large-scale demands of nuclear waste management. Researchers will examine how different calcined clay compositions affect the cement's performance in encapsulating waste at Sellafield, the UK's largest nuclear site.

With nuclear energy providing around 20% of the UK's electricity, managing 450,000 cubic metres of radioactive waste remains a major challenge. This research could shape the future of nuclear waste management, ensuring both environmental and operational safety.

Welcome Back.

FROM THE EDITOR

s spring blossoms, so too does a sense of energy and momentum across the SOE community. It's a pleasure to welcome you to the Spring 2025 edition of SOE News, where this issue captures not only the achievements of our members, but the bigger steps we're taking to elevate engineering standards and champion the people driving them forward.

Let's start with one of our proudest moments, this year's IRTE Bus and Coach Skills Challenge has attracted a record-breaking number of entries. More than double the number we saw last year, and a testament to the growing appetite among apprentices, technicians and qualified engineers to test themselves in real-world conditions and gain sector-wide recognition. The calibre of this year's entrants confirm something we've long believed that the next generation of engineering talent is ready, willing, and more capable than ever.

This edition of SOE News will focus on Skills Challenge, and how it offers an invaluable opportunity to sponsors and supporters alike an invaluable opportunity to invest in future talent while aligning with an initiative that truly delivers social and sector-wide impact.

We reflect on a major moment for SOE, IRTE and the wider sector at the 2025 Commercial Vehicle Show. This year's event saw the official launch of the Maintenance Provision Rating Scheme (MPRS), a new framework designed to assess maintenance

"From strategic oversight to technician development and leadership culture, MPRS offers a holistic measure of operational excellence"

standards across entire fleets. The reception was overwhelmingly positive, and for good reason. Operators are under increasing pressure to demonstrate competence, compliance, and consistency and MPRS provides the structure and credibility to meet those expectations.

From strategic oversight to technician development and leadership culture, MPRS offers a holistic measure of operational excellence. It complements our established IRTE Workshop Accreditation and offers new ways for providers to demonstrate their commitment to safety, governance and continuous improvement. If the Skills Challenge is about recognising individual capability, then MPRS is about recognising collective organisational quality. Together both represent the future of how excellence is defined and rewarded in commercial vehicle maintenance.

Elsewhere we spotlight Howard Seymour's remarkable journey to the SOE presidency. His reflections are not only a testament to a career built on technical achievement and professional dedication, but a reminder of how leadership in engineering comes in many forms. From hands-on

experience in aircraft servicing to strategic programme delivery, Howard's story underlines the value of long-term commitment to the profession and the power of giving back.

Our commitment to career support continues to evolve. The SOE mentoring platform, launched last year, is already helping members navigate career transitions, pursue professional registration, and strengthen leadership capabilities. The platform enables engineers at all levels to learn from one another, with built-in tools for setting goals and tracking progress. If you haven't yet explored this resource, I highly recommend doing so; it's a powerful way to connect, grow, and give back.

We've also expanded our offering with a new suite of career tools, including our updated Pathways to Progress guide. Created to help engineers chart their career journey, the guide offers practical insights, industry case studies, and advice on navigating everything from CPD to leadership roles. At a time when the skills gap continues to challenge the sector, our role in supporting member development has never been more important.

Additionally, this edition also

features a critical look at the UK Government's Energy White Paper, through SOE's own review and response. Our position is clear: sustainability must go hand-in-hand with ethical responsibility and engineering integrity.

Finally, we mark a historic milestone: the appointment of Caroline Harries as the next SOE President and the first woman to hold the role. Caroline's dedication to STEM outreach, skills development, and inclusive leadership will set the tone for the next chapter in SOE's story. Her appointment is not only symbolic; it's strategic. It underscores our commitment to reflecting the diversity of the profession and inspiring the next generation to lead with confidence and vision.

From record entries in new talent to a new rating system, this season sees a sector on the move. And as ever, SOE is here to support and celebrate the individuals and organisations shaping the future of operations engineering.

Chris Knight **Senior PR & Communications** Officer

Do you have a story to share? Get in touch with me at: editor@soe.org.uk

remains responsive to real-

Improving Standards with the New Maintenance Provision Rating Scheme

Continued from previous page

the accreditation process. Trial participants praised the structured clarity of the scheme, highlighting the valuable insight it provided into their operational effectiveness and compliance practices. They also appreciated the tiered approach, allowing incremental improvements to be clearly tracked and demonstrated over time.

However, participants also flagged areas for further refinement, with feedback highlighting areas for improvements, such as improving the clarity of evidence requirements and streamlining administration. In future the scheme will evolve, updating materials to ensure that the process is practical,

rigorous, and achievable for all operators.

Supporting the Sector into the Future

To ensure the scheme's continued success, the IRTE has invested additional resources into supporting operators directly. Looking

ahead, the IRTE will continue to consult closely with industry stakeholders, including fleet operators, manufacturers, government bodies, and Traffic Commissioners and other key stakeholders including the DVSA, DfT, Traffic Commissioners. This collaboration will ensure MPRS

world operational realities and regulatory expectations ultimately helping organisations improve standards, reduce risk, and enhance overall industry reputation. **Get Involved** IRTE invites all fleet operators,



maintenance providers, and industry stakeholders to explore the benefits of joining MPRS. Whether you are a national operator or an independent provider, the scheme offers a clear pathway to stronger compliance, safer operations, and enhanced business credibility. Get in touch directly to learn more about how MPRS can support your organisation. Together, we are shaping a safer, more reliable future for the commercial vehicle industry.



IRTE at the CV Show 2025

A LANDMARK SHOWCASE OF CAREER DEVELOPMENT AND SETTING INDUSTRY STANDARDS

rom 29 April to 1 May 2025, the Institute of Road Transport Engineers (IRTE), a sector of the Society of Operations Engineers (SOE), delivered a landmark presence at the Commercial Vehicle Show at the NEC Birmingham. The threeday event brought together engineers, technicians, fleet operators, and industry leaders for an ambitious programme dedicated to raising standards, supporting professional growth, and launching a transformative new initiative for the commercial vehicle sector.

Launching the Maintenance **Provision Rating Scheme** (MPRS)

A major highlight was the official launch of the Maintenance Provision Rating Scheme (MPRS), which took place at 11:10am on the opening day of the show. Executive Director, Emma Thompson led the launch at the IRTE stand, joined by representatives from key industry partners including the Driver and Vehicle Standards Agency (DVSA), the Department for Transport (DfT), Logistics UK, the Society of Motor Manufacturers and Traders (SMMT), the Road Haulage Association (RHA), the Confederation of Passenger Transport (CPT), the Office of the Traffic Commissioner, and the British Vehicle Rental and Leasing Association (BVRLA).

The MPRS was steered by the IRTE with the aim to introduce

a centralised, independent rating system that evaluates the standards of workshops and maintenance facilities. It is designed to benchmark workforce competency and the quality of facilities using a structured five-tier scale, Qualified, Bronze, Silver, Gold, and Platinum. The scheme will bring transparency and consistency to the sector, helping external maintenance providers demonstrate credibility, and offering reassurance to operators seeking trusted

Throughout the show, visitors to the IRTE stand were able to explore the rating system, understand how MPRS complements IRTE's existing Workshop Accreditation, and speak directly with the team about how to get involved. The reception was overwhelmingly positive, with many expressing interest in undergoing the MPRS assessment to showcase their own commitment to high standards and workforce excellence.

Supporting Engineers with **Professional Registration**

Another major theme for IRTE's presence at the show was career progression. Across all three days, IRTE hosted free 30-minute consultations to help individuals achieve professional registration as an Engineering Technician (EngTech), Incorporated Engineer (IEng), or Chartered Engineer (CEng).

These personalised sessions

were highly popular, offering one-to-one advice on routes to registration, eligibility, evidence collation, and how professional titles can elevate an individual's status and employability in the engineering profession. Attendees included apprentices, workshop supervisors, and technical managers, many of whom left the stand with greater confidence and a clear plan for their registration journey.

Career Tools for a Competitive Job Market

To further support attendees' professional development, IRTE offered a Professional Growth Pack on 29 and 30 April between 10:30am and 12:30pm. The pack included a free professional headshot, ideal for CVs and LinkedIn profiles, alongside a tailored set of resources designed to help individuals navigate the job market and build a stronger professional presence.

The headshot service proved particularly popular, with queues forming at the stand. For many, it was a rare opportunity to receive a high-quality photo and leave the show with a tangible asset to help enhance their visibility in the sector.

Championing Mentorship for the Future of Engineering

On 30 April at 11:00am, the IRTE stand hosted a special speaking session titled "Passing the Torch – The Role of Mentorship in Succession Planning," delivered by Robin Bates MSOE, Membership and Professional

Standards Lead at SOE. The talk attracted business leaders, training managers, and aspiring mentors who were eager to learn how mentoring could support long-term workforce development.

Robin outlined practical approaches to embedding mentoring within teams, emphasising its value for bridging skills gaps, retaining institutional knowledge, and preparing the next generation of engineering leaders. The session underscored IRTE's commitment to not just raising technical standards but building a sustainable and forward thinking industry culture.

A Holistic Platform for **Growth and Recognition**

IRTE's stand at the 2025 CV Show successfully combined strategic thinking with hands-on support. From the launch of MPRS, a scheme set to reshape how the industry defines and delivers maintenance quality, to the practical tools for career development, every element of the programme reflected IRTE's mission to champion professionalism and raise standards across the commercial vehicle sector.

Over the course of the three days, hundreds of visitors engaged with the stand, took part in consultations, and attended the headline events. The response confirmed that the industry is ready for initiatives that combine credibility with support and that IRTE is well placed to lead that charge.

For more information on MPRS, professional registration, or other support available through IRTE and SOE, visit www.soe.org.uk or mprs.org.uk

NEW INDUSTRY GUIDE ON SAFE VEHICLE LIFTING LAUNCHED BY SOE AND LOGISTICS UK

The Society of Operations Engineers (SOE) and Logistics UK have launched vital new guidance to improve safety during vehicle lifting and supporting operations. The document, created in collaboration with IRTE, aims to reduce fatalities and serious injuries linked to improper jacking and supporting practices across commercial vehicle workshops, yards, and roadside environments.

With a strong foreword from Nick Elliott, Chair of SOE's IRTE Professional Sector, the guide highlights the importance of using appropriate axle and chassis stands and avoiding makeshift supports such as wood. It addresses common risks like removing axles, suspension parts, or wheels without correct stabilisation and calls for proper training and risk assessments at every stage.

This guide serves as a practical reference for technicians and workshop managers, reinforcing the message that lifting a vehicle without the right equipment and processes is never acceptable. Download the guide from the Technical Guides section of the SOE website.

UK APPROVES LARGEST 1.8 GW PUMPED HYDRO STORAGE PROJECT

The UK has granted planning consent for the Earba Pumped Storage Hydro (PSH) project, set to become the nation's largest facility of its kind. Located at Loch Earba in the Scottish Highlands, approximately 200 km north of Glasgow near the Cairngorms National Park, this ambitious project is spearheaded by Gilkes Energy.

The Earba PSH scheme boasts an installed capacity of 1.8 GW and a storage capacity of 40 GWh, enabling it to provide 22 hours of continuous electricity generation at full power. The system will function by transferring water between Loch Earba and an upper reservoir, Loch Leamhain. When the upper reservoir is full, it can generate electricity for 22 hours at its maximum capacity. **Construction plans include** building dams to raise water levels of both lochs, connecting them via an underground waterway system with up to three headrace tunnels, and constructing a powerhouse and indoor electrical switchyard. The project is expected to create approximately 500 on-site jobs during its six-to-seven-year construction period.

This development marks a significant milestone in the UK's renewable energy sector, enhancing grid stability and supporting the nation's transition to sustainable energy sources.

Over the course of the three days, hundreds of visitors engaged with the stand, took part in consultations, and attended the headline events

GOOD MONTH

GOVERNMENT PUSH TO GET MORE GIRLS INTO MATHS AND AI

The Department for Education announced plans to improve access to high-quality maths education for girls, aiming to tackle long-standing gender gaps in advanced STEM subjects. The initiative also focuses on encouraging female participation in AI, a sector seen as critical to the UK's future economy.

For engineering and transport, this is a step in the right direction. The sector continues to struggle with skills shortages and a lack of female representation particularly in technical roles such as operations engineering, diagnostics, and data analysis.

More inclusive education pathways can help futureproof the workforce, bringing fresh talent into areas like vehicle diagnostics, predictive maintenance, and transport tech-all of which increasingly rely on data and AI.

Professional bodies and employers in the sector now have an opportunity to support this momentum by engaging with schools, promoting role models, and offering hands-on experiences to inspire the next generation.

If successful, the campaign could lead to a more diverse and digitally skilled workforce, exactly what transport engineering needs in an Al-driven future.

BAD MONTH

CLIMATE READINESS WARNING FOR UK INFRASTRUCTURE

The Climate Change Committee (CCC) has warned that the UK is "strikingly unprepared" for worsening climate impacts. Despite increased flooding, extreme heat, and drought risks, there is still no coherent strategy to protect infrastructure, transport networks, and essential services.

The CCC's progress report highlights a gap between rising risks and the UK's current level of adaptation. Of 45 priority areas identified in 2023, not one shows "strong progress," with 39 seeing none or very limited action.

For engineers in road transport and infrastructure. this signals a clear call to action. Ageing assets, poor drainage, and overheating risks all need immediate attention. Maintenance providers and operations engineers must push for adaptation planning especially for fleets, depots, and roadside assets vulnerable to extreme weather.

The report urges industry and government to treat climate resilience as a core performance issue, not an add-on. With long lead times for engineering interventions, delays today mean greater costs tomorrow.

Engineering on the Brink? SOE Responds with Career Support Drive

he UK's engineering sector could face a critical workforce shortage without urgent investment in skills development, according to a recent report. Industry leaders are calling for a stronger emphasis on training and education in the government's industrial strategy to prevent a crisis similar to that seen in the National Health Service (NHS).

With reports highlighting that the engineering industry is already grappling with a significant skills gap, with an ageing workforce and a shortfall in qualified new entrants. If left unaddressed, these issues could threaten the UK's infrastructure, transport networks, and energy sectors, which are heavily reliant on engineering expertise.

Skills Deficit Threatens Future Growth

Engineering organisations and professional bodies from across all sectors have warned that without coordinated action, the sector's ability to support the country's economic growth and transition to net zero could be compromised. The increasing demand for engineers across multiple industries, coupled with a lack of new talent, has led to growing concerns among employers.

A key challenge identified in the report is the need to inspire young people to pursue careers in engineering. Despite the profession offering diverse and rewarding opportunities, it continues to suffer from outdated perceptions and a lack of awareness among students and career changers. Employers and industry groups have urged the government to prioritise STEM education and vocational training as part of its long-term industrial strategy.

Industry Leaders Call for Government Action

Professional bodies, including the Society of Operations Engineers and the Society for the Environment, have been vocal in their calls for increased investment in apprenticeships, reskilling initiatives, and partnerships between education providers and industry.

Oliver Teasell, Member Relations Manager at SOE, emphasised the urgency of the situation: "We need a structured approach to skills development that includes both young people entering the industry and experienced professionals looking to upskill. Without this, we risk a decline in engineering expertise that could have far-

"This guide represents a collaborative effort to empower engineers with the tools and resources needed to chart their professional journey"

Emma Thompson, **Executive Director, SOE**

reaching consequences for the UK's infrastructure and economy."

Recent government policies have included efforts to boost technical education, but industry experts argue that more needs to be done. They are calling for incentives for businesses to invest in training, a more integrated approach to STEM promotion in schools, and better support for midcareer professionals looking to transition into engineering roles.

SOE's Bold Plan to Bridge the Skills Gap

Recognising the pressing need to address the skills shortage, the SOE has launched several initiatives aimed at supporting engineers throughout their careers.

Career Mapping and Support at the CV Show

At the 2025 Commercial Vehicle Show, the SOE's professional sector for road transport engineers, the Institute of Road Transport Engineers (IRTE), showcased its commitment to career development. The event featured the official launch of the Maintenance Provision Rating Scheme (MPRS), designed to set new benchmarks for excellence in vehicle maintenance and operational standards.

Additionally, the IRTE provided attendees with expert advice on career progression, including guidance on professional registrations

such as EngTech, IEng, and CEng, as well as support in CV writing, interview skills, and transitioning into management roles. These efforts underscore SOE's dedication to equipping engineers with the tools and support they need to succeed.

Pathways to Progress: A Comprehensive Career Guide

In its ongoing efforts to empower engineers, The SOEs "Pathways to Progress" guide has become a staple within th industry. This comprehensive resource designed to assist engineers in navigating and advancing their careers was crafted by industry experts, the guide offers insights into diverse career paths, educational opportunities, and professional development strategies.

Emma Thompson, Executive Director at SOE, remarked, "This guide represents a collaborative effort to empower engineers with the tools and resources needed to chart their professional journey." By providing real-life case studies and testimonials, the guide serves as both a roadmap and a source of inspiration for engineers at all stages of their careers.

Mentoring Platform: Connecting Experience with Aspiration

Understanding the value of mentorship in professional growth, SOE launched a dedicated mentoring platform last year with the goal to connect experienced engineers with those seeking guidance. This platform facilitates meaningful relationships, allowing knowledge to flow and goals to be achieved through collaboration.

The mentoring platform

offers features such as needs analysis tools, goal setting, profile matching, and built-in communication tools, ensuring that both mentors and mentees can effectively collaborate and achieve success in their professional journeys.

Upcoming CPD Platform: **Commitment to Continuous** Learning

Looking ahead, SOE plans to launch a new Continuing Professional Development (CPD) platform later this year. This initiative aims to provide engineers with accessible and structured opportunities for ongoing learning, ensuring that professionals can stay abreast of industry developments and maintain high standards of competence.

Employers Hold the Key to Engineering's Survival

Employers are being urged to take proactive steps in tackling the skills shortage. Investing in training programmes, offering clear career progression routes, and fostering collaboration with educational institutions are all seen as crucial strategies for attracting and retaining skilled workers.

The engineering sector remains a cornerstone of the UK economy, supporting industries from transport to renewable energy. However, without decisive action on skills development, the country risks a workforce crisis that could hinder economic progress and technological innovation.

By embracing initiatives like those spearheaded by SOE, the engineering community can work collaboratively to bridge the skills gap, ensuring a resilient and proficient workforce for the future.



HOWARD SEYMOUR REFLECTS ON EARLY BEGINNINGS TO SOE PRESIDENCY

A Journey Through Engineering

Introduction: Personal Journey into Engineering

Engineering has always been more than just a profession to me; it's been a lifelong passion. My journey into engineering began in my early years, driven by a fascination with how things work and a desire to solve complex challenges. This curiosity led me to pursue a degree in Computer Aided Engineering, which laid the foundation for my future career. My career was initially as an Engineering Technician, this was a significant milestone, where I worked on military fast-jet aircraft including multiple lines of servicing and facilities, marking the start of an exciting professional journey. I then moved into aircraft support equipment engineering and progressed into a successful project delivery and transformation programme management career. This led me to study for a Master's Degree in project management in practice, and more recently studying for a post graduate certificate in leading complex Portfolio, Programmes, and Projects.

Path to SOE Presidencies

My involvement with SOE started 28 years ago when I initially joined as a member of the Institution of Plant Engineers as an Engineering Technician and then moving to become a Fellow and Incorporated Engineer of the Institute of Road Transport Engineers. Over the years I progressed on to being a Chartered Engineer, as I also carried out various roles within the SOE. This included a leading the Governance as Honorary Secretary and more recently Interim Chair. I was a previous past President during years 2017 to 2019. Each role has provided valuable experiences and insights in leading a premier professional engineering institutes within

"Becoming the President of SOE for a second term has been an incredible honour and privilege to serve especially for what it stands for, together with reflecting my commitment to the engineering community and the values we uphold"

the Society. My motivation for taking on leadership roles stemmed from a deep-seated desire to contribute and give back to the organisation both in the profession with existing peers and new generations of Engineers. Becoming the President of SOE for a second term has been an incredible honour and privilege to serve especially for what it stands for, together with reflecting my commitment to the engineering community and the values we uphold.

Key Achievements During My Presidency

During my tenure as President, I have been proud of several key achievements that have shaped the direction of SOE. We launched new initiatives aimed at ensuring our members have the support and skills to assist in their career, which is set a strategic direction aligned with our long-term vision and has been advocating for the profession on various platforms. Membership growth has been a significant focus, and we have formed valuable partnerships that have strengthened our community. Additionally, we have made strides in improving professional standards, ensuring that our members are wellequipped to meet industry requirements and demands.

Personal Highlights



The organisation has also streamlined and focused on its core business of membership alongside driving new offerings and services for our corporate partners and members, so that they can benefit and further their respective businesses and

Challenges and Lessons Learned

Leading SOE has not been without its challenges. Navigating complex changes, especially during uncertain times, has required resilience and adaptability. We have faced industry shifts as we work to increase membership and prepare for future growth, but these experiences have taught me valuable lessons about leadership and the importance of having a strong

well positioned

and supportive

Board. It

to

has been

essential

operate

deliver

as one

unified

team.

which

and

team and

gives us the edge for managing these challenges and has not only strengthened myself, but also our organisation. This in turn has prepared and positioned us for future opportunities and challenges.

Thoughts on the Future of SOE and the Profession

Looking ahead, I see several key priorities for SOE and the engineering profession. Skills development, mentoring, and promoting diversity and inclusion are crucial for our future. In addition, the future membership and on boarding those early in their careers in membership and professional registration. Sustainability, future ways of working and digital transformation will also play significant part and role in shaping our industry. Our focus will be on continuing to support for our loyal members and being a catalyst for innovation within the profession.

Final Reflections and Thanks

In closing, I want to express my sincere gratitude to all the members, staff, board, regional centres, volunteers and stakeholders who have supported me during my time as President. Your dedication and hard work have been instrumental in our collective successes. I am confident that the next leadership team will continue to build on our achievements and drive the SOE further forward. I look forward to staying engaged with the profession and supporting SOE's future endeavours.

Thank you all for your solid dedicated commitment and loyal support.

Howard Seymour, President

A Historic Presidency for a Historic Year: Caroline Harries to Become SOE President

s the Society of **Operations Engineers** (SOE) celebrates its 25th anniversary, we are proud to announce that Caroline Harries, elected as President Elect at the April Trustee Board meeting, will officially become SOE President at the upcoming AGM. This historic moment marks the appointment of our first female president, an important milestone for SOE and the wider engineering community.

Caroline has been a longstanding advocate for professional excellence and inclusivity within engineering. From her early involvement before the merger of the IRTE, BES and IPlantE, in the late 1990s, where she was one of the first three females elected to the IRTE Council, to then rejoining as a Trustee in 2022, she has continuously supported SOE's mission and helped drive the organisation forward. Her leadership in 2023 was

pivotal in strengthening SOE's industry position and laying the groundwork for continued growth.

With a passionate commitment to STEM outreach, apprenticeships, and creating clear pathways for young and diverse talent to thrive, Caroline embodies the values and vision that will guide SOE into the future. Her appointment sends a clear message: SOE is ready to reflect the diversity of the industry it serves, lead with

innovation, and champion the next generation of engineers.

As we look back on 25 years of progress, Caroline's presidency will represent not only a celebration of how far we've come but also a bold step into a more inclusive and dynamic future for SOE.

Learn more about the members of the Trustee Board by visiting: https://www.soe.org.uk/ about-us/governance/ trustee-board.html

RECORD-BREAKING NUMBER OF ENTRIES FOR IRTE SKILLS CHALLENGE 2025

Major Milestone for the IRTE

he IRTE Skills Challenge
2025 is set to be the
most competitive in
its 13-year history.
With 124 entries received from
apprentices, technicians, and
qualified engineers across the
UK, this year's competition has
more than double the number of
applications received in 2024.

Organised by the Institute of Road Transport Engineers (IRTE), the Skills Challenge is a national competition designed to test and develop the theoretical and practical skills of bus and coach engineers. Participants face challenges in electrical, mechanical, and bodywork disciplines, gaining hands-on experience with cutting-edge technology.

The 2025 Skills Challenge will take place from 2–6 June 2025 at S&B Automotive Academy in Bristol. Following the competition, an awards ceremony will be held in July 2025, where winners will be announced across various categories, including individual and team awards for both apprentices and qualified technicians.

With entries coming from both major fleet operators and independent depots, this year's Skills Challenge will showcase the incredible breadth of engineering talent working across the UK's passenger transport sector.

The range of applicants includes experienced engineers and up-and-coming apprentices and is a positive reflection of how deeply the culture of training, testing, and professional recognition is embedded in today's workforce.

A Signal of Industry Confidence and Aspiration

What makes this year's entry numbers significant is not just the volume, but the clear message they send: the PSV sector is engaged, motivated, and proud of its people. In a time when the industry is actively working to address skills shortages and futureproof its workforce, the high demand to take part in the IRTE Skills Challenge demonstrates a widespread appetite for professional growth, recognition, and sector-wide benchmarking.

Due to the scale of interest, only the best of the best could be selected to compete this June. But even for those who weren't chosen, the enthusiasm to get involved tells a story of an industry rallying around its technicians, not just as essential workers, but as champions of quality, safety, and continuous improvement.

The IRTE Skills Challenge has grown year on year, evolving into more than just a competition. It is now seen as a national platform for engineering pride, a space where apprentices and seasoned professionals alike can test their knowledge in realworld conditions, gain invaluable hands-on experience, and represent their employers on a respected stage.

What the Challenge Involves and Why It Matters

Held over four days at S&B
Automotive Academy, the Skills
Challenge immerses participants
in a mix of demanding practical
assessments that reflect the
challenges engineers face every
day and theory-based challenges
to test their thinking. From
mechanical fault-finding and
diagnostics to complex electrical
tasks and bodywork repairs,
the competition evaluates core
workshop competencies using
vehicles and equipment.

The format mirrors live fleet environments, pushing entrants to demonstrate both technical precision and time-sensitive decision-making; the exact skillsets required to keep public transport safe and operational. Teams also compete for best overall performance, team collaboration, and problem-solving under pressure.

While the tests are challenging, the goal is ultimately developmental. Participants leave with increased confidence, new skills, and a clearer sense of how their abilities align with industry standards. For employers, entering the Skills Challenge is a motivational tool fostering team spirit, benchmarking progress, and identifying rising stars within their organisation.

Industry Support and Sponsorship: A Chance to Shape the Future

Behind every successful Skills Challenge is a network of supporters who understand the long-term value of technical excellence. In addition to engineering organisations and fleet operators, the event relies on sponsors and stakeholders who believe in workforce development and raising standards across the industry.

For sponsors, the IRTE Skills Challenge provides more than brand exposure. It offers direct alignment with industry progression, a front-row seat to emerging talent, and high visibility through the IRTE's communications channels.

As the competition grows, so too does its audience. From senior decision-makers and workshop managers to technical educators and regulators, the Skills Challenge attracts a unique cross-section of the transport sector. For organisations looking to build meaningful partnerships, support vocational excellence, and demonstrate social impact, getting involved in the Skills Challenge offers significant reputational value.

A Strategic Response to Skills Gaps and Future Challenges

Events like the IRTE Skills
Challenge are not only a
celebration of engineering talent;
but are an essential mechanism
for developing that talent;
ensuring UK transport remains
safe, sustainable, and resilient.

This year's record-breaking response is an indicator of progress. It shows that engineers, technicians, and apprentices are eager to engage and that the industry is responding by creating opportunities for recognition and development.

Whether it's sponsoring a category, supporting an apprentice, or simply being present during competition week, sponsors can expect to be part of something that's shaping the future of the transport engineering profession.

Be Part of the Future, Be Part of the IRTE Skills Challenge

Whether you're a workshop leader, an engineer in training, or a potential sponsor, there's never been a better time to get involved.

Together, let's continue to champion technical excellence, inspire the next generation, and raise the bar for engineering standards across the transport sector.

"This year's record-breaking response is an indicator of progress. It shows that engineers, technicians, and apprentices are eager to engage and that the industry is responding by creating opportunities for recognition and development"

Scottish Engineering Highlights Industry-Wide Net Zero Challenges and Opportunities

IRTE SCOTTISH AYRSHIRE CENTRE

t a recent event, John Campbell, former President of Scottish Engineering, opened by introducing the long-standing industry association. Established over a century ago to support Scotland's heavy industry and shipbuilding sector, the organisation now represents more than 550 members across manufacturing, petrochemicals, and pharmaceuticals.

Campbell handed over to Eric Boinard, Scottish Engineering's Net Zero Lead, who delivered a detailed presentation on the UK and Scotland's Net Zero targets, set for 2050 and 2045 respectively and their impact on business. These targets, enshrined in law, require the reduction of greenhouse gas emissions to net zero. Actions

are already being implemented to drive this transition.

A key development is the UK Procurement Policy Note (PPN) 06/21, which mandates that major government contractors demonstrate commitment to Net Zero and follow recognised emissions reporting standards. However, the policy's influence extends further to any company in the supply chain of a government contractor will be expected to uphold environmental standards, creating broadreaching implications.

This pressure is expected to come not only from government buyers but from large commercial customers aiming to enhance their green credentials. Companies with strong sustainability records may benefit from increased competitiveness and appeal.

Other regulatory tools are emerging. The EU's Cross Border Adjustment Mechanism (CBAM) will apply tariffs to highemission goods entering the EU road transport is currently exempt, but this could change. The EU is also proposing emission-based toll charges similar to low emission zones.

For road transport, key deadlines are approaching. By 2035, all new HGVs under 26 tonnes must be zero-emission, with the same requirement extending to heavier HGVs by 2040. The van sector is also expected to be fully electrified by 2035, supported by £49.2 million in government funding and £500 million in anticipated private investment.

Scottish Engineering provides further support and resources via its website.



Advancing Engineering Excellence

SOE'S RECENT INITIATIVES AND UPCOMING EVENTS

he Society of Operations Engineers (SOE) continues to lead the way in promoting engineering excellence and professional development within the industry. SOE has recently achieved significant milestones and is gearing up for impactful events.

COMMERCIAL VEHICLE SHOW 2025

Launch of the Maintenance Provision **Rating Scheme (MPRS)**

At the Commercial Vehicle Show 2025, held at Birmingham's NEC, the Institute of Road Transport Engineers (IRTE), a sector of SOE, unveiled the Maintenance Provision Rating Scheme (MPRS). This initiative aims to bring clarity, consistency, and confidence to vehicle maintenance standards across the sector. The launch was met with enthusiasm, highlighting the industry's commitment to elevating maintenance practices and supporting career development.

IRTE BUS & COACH SKILLS CHALLENGE 2025

Celebrating Technical Excellence

Looking ahead, SOE is excited about the upcoming IRTE Bus & Coach Skills Challenge, scheduled for 2–6 June 2025 at the S&B Automotive Academy in Bristol. Now in its 13th year, this prestigious competition provides a platform for bus and coach engineers and technicians to showcase their skills in electrical, mechanical, and bodywork disciplines. The event not only recognises individual excellence but also fosters a culture of continuous learning and innovation within the industry.

BES EVENT

Addressing Battery Failures in Lift Emergency Systems

In line with its commitment to safety and professional development, SOE hosted an event titled "Blackout: Exposing the Hidden Risks of Battery Failure in Lift Passenger Emergency Systems" on Tuesday, 13 May 2025, at its headquarters in London. The session featured Paul Burns from D2E Lift Consultants, who discussed the consequences of poorly maintained backup batteries in lift systems. This event was open to both members and non-members, offering valuable insights for professionals responsible for lift safety and compliance.



Emma Thompson, Executive Director

Celebrating Future Talent at the IRTE Northern Centre Awards

IRTE NORTHERN CENTRE

he IRTE Northern **Centre Young Engineer** and Apprentice Awards took place in February following the Centre's AGM, attracting over 80 members and guests. Now in their seventh year, the awards were launched by Hon. Secretary Neil Mitchell in 2018 to recognise rising talent in the road transport engineering sector.

The awards give managers, mentors, and workshop supervisors the chance to nominate outstanding young staff from franchised dealerships, fleet operators, and independent workshops. Nominations involve a detailed profile of the nominee, covering their role, experience, skills, training, and qualifications, alongside insights into their attitude and teamwork.

Each submission is carefully reviewed by the Northern Centre Committee, with further details requested where needed to ensure a fair assessment. This year's awards featured four categories: Young Coach-Bus Engineer of the Year, Young Truck Engineer of the Year, and Apprentice of the Year for both HGV and PCV sectors.

With a record number of high-quality entries, judges had the difficult task of selecting the winners. Each winner received a Certificate, Halfords Gift Vouchers, and a

Commemorative Glass Plaque. Highly commended nominees were also recognised with Certificates and Vouchers, presented by Hon. Chairman Danny Fisher.

For those unable to attend the ceremony, awards were delivered to their workplaces the following day, ensuring every winner received the recognition they deserved.

The IRTE Northern Centre Committee extends its thanks to the managers and mentors who took the time to nominate their young engineers. Their continued support plays a vital role in encouraging the next generation of transport engineering professionals.

REME Engineering Awards 2025

MOD LYNEHAM

n the 1st of May 2025, the REME Engineering Awards took place at the Prince Philip Barracks, MOD Lyneham, honouring the skill and commitment of engineers across the Corps.

One of the highlights was the presentation of the SOE Award for Best REME Craftsman or JNCO, awarded to Corporal Adam Cowen. The award was presented by Ian Macdonald IEng Hon FSOE, Director/Trustee and Chair of Membership & Professional Standards at SOE, who praised the professionalism on display across all categories.

Cpl Cowen, a Vehicle Mechanic, was recognised for his outstanding service during deployment to Abuja, Nigeria. Tasked with managing 29 military platforms as the only VM in-country, he stepped up into a higher role under significant pressure. Despite limited support, Cowen maintained operational readiness by sourcing parts,

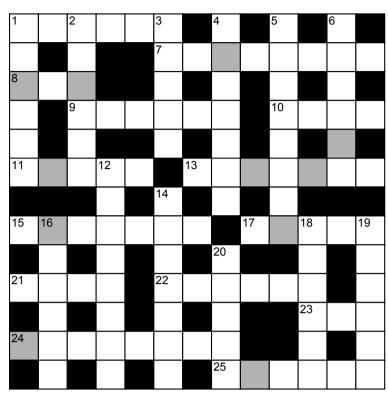
upgrading facilities, and liaising with UK teams.

Known for his technical judgement and leadership, Cowen mentored local staff and strengthened maintenance practices across the unit.

His dedication, positive attitude, and professionalism made him a trusted figure among peers and commanders alike. Cpl Cowen's actions exemplify the excellence celebrated at the REME Engineering Awards.

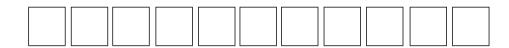
COFFEE BREAK

Crossword



Unscramble

Unscramble the letters in the shaded squares in the crossword to reveal a themed word:



- Sample (anag) (6)
- Busy (8)
- Eg pecan or cashew (3)
- Turned over and over (6)
- 10 Lie in ambush (4)
 - 11 Mountain range in South America (5)
- 12 Steadfast (7)
- **15** Grow more mature (7)
- 17 Broom made of twigs (5)
- **21** Flightless bird (4)
- 22 Storage compartment (6)
- 23 Eccentric; strange (3) 24 Confused mixture (8)
- 25 Jaundiced (6)

Down

- Vedic hymn (6)
- Rotten (6)
- Makes dirty (5) 3
- Sourness (7)
- Hand clapping (8)
- A system of
- measurement (6) **12** Vision (8)
- 14 Warm and friendly (7)
- 16 Cure-all (6)
- 18 Walk casually (6)
- 19 Piece of grassland (6)
- **20** Solemn promises (5)

Codeword

25	14	6	6	20	4		15		16		25	
14		11			11	18	21	10	14	20	20	13
18	11	7			19		11		3		3	
2		6	4	21	4	25	21		20	13	9	26
4		20			15		3		4		16	
6	4	4	1	15		25	5	6	10	3	15	17
			5		12		9		14			
23	4	11	20	5	14	15		4	20	6	4	18
	19		11		3		16			11		4
22	11	9	15		25	17	3	9	21	24		7
	6		15		8		20			24	5	5
18	4	19	4	18	4	9	6			20		18
	6		15		9		15	12	14	4	11	8
4 В	C D	E F	GН	ΙJ	K L	M N	ОР	QR	S T	U V	w :	ΧY
1	2	3	4	5	6	7	8	9	10	11	12	13

Q

A codeword is a completed crossword grid where each letter of the alphabet has been substituted for a number from 1-26. There will be at least one occurrence of each letter of the alphabet. Certain letters are given as starters. The solver must decipher the rest of the code to discover the words in the completed puzzle.

SuDoku

The rules of the game are simple: each of the nine blocks has to contain all the numbers 1-9 within its squares. Each number can only appear once in a row, column or box. Each vertical ninesquare column, or horizontal nine-square line across, within the larger square, must also contain the numbers 1-9, without repetition or omission.

Every puzzle has just one correct solution.

		1				4	
	6		4			5	
			7	9			
9	5						
	7				3		
					4	9	2
		9	6				
3			8		9		
4				2			3
	9 3 4	9 5 7	9 5 7 7 9 9	6	6	6 4 9 9 7 9 7 0 0 7 0 0 3 0 0 4 0 0 3 0 0 8 0 0	6 4 5 7 9 6 7 9 6 7 1 1 7 1 3 4 9 3 6 1 3 9 8



Find this month's puzzle solutions on our website: soe.org.uk

A £25 Amazon gift card

amazon.co.uk

£25

For your chance to win, simply complete all the puzzles and return to: SOE News, 22 Greencoat Place, Westminster, London, SW1P 1PR.

Name:	
Address:	
	Tel:
Email:	





Society of Operations Engineers (SOE) is a membership organisation encompassing the Professional Sectors IRTE, IPlantE. BES, Environmental and Operations. SOE represents over 16,000 individuals and companies in the engineering industry and is committed to the ongoing growth and personal development of its members. © Society of Operations Engineers ISSN 2632-3214

The Society accepts no responsibility for the accuracy of the articles in SOE News, which are received from many sources in good faith.

EDITORIAL

Chris Knight: editor@soe.org.uk

DESIGN

MA Business

PRINT

Pensord Press Ltd, CF48 3TD

HEAD OFFICE

22 Greencoat Place, London SW1P 1PR T: 020 7630 111 soe.org.uk

Patron: Sir John Parker

HEAD OFFICE CONTACTS

Membership: 020 7630 6666 membership@soe.org.uk

To pay membership by credit/debit card call 0845 054 9944 (UK only)

Regional liaison: regions@soe.org.uk

irtec: irtec@soe.org.uk

IRTE Workshop Accreditation:

irteworkshop@soe.org.uk

Technical: technical@soe.org.uk

Press office: pressoffice@soe.org.uk

Events: events@soe.org.uk

Room/car park hire: roomhire@soe.org.uk Marketing: marketing@soe.org.uk

SOE TRUSTEE BOARD 2024-2025

SOE President:

Howard Seymour

Honorary Treasurer: Mick Sweetmore

Honorary Secretary: Caroline Harries

Chair of Membership and Professional Standards:

Ian Macdonald

IRTE PSC Chair:

Nick Elliott

BES PSC Chair: **Dominic Dawson**

Environmental PSC Chair:

Stephen Tweed

IPlantE PSC Chair:

Louis Lock Director:

David Carter

Director:

George Haywood

For a full list of Trustee Board members go to: soe.org.uk

REGISTRATION DETAILS

Registered in England. Company No. 3667147 Registered Charity No.1081753

A Licensed member of the Engineering Council and Society for the Environment